

Table 4

Colgate-Palmolive Company
Condensed Consolidated Balance Sheets
As of December 31, 2007 and 2006
(Dollars in Millions) (Unaudited)

	December 31, 2007	December 31, 2006
Cash and cash equivalents	\$ 428.7	\$ 489.5
Receivables, net	1,680.7	1,523.2
Inventories	1,171.0	1,008.4
Other current assets	338.1	279.9
Property, plant and equipment, net	3,015.2	2,696.1
Other assets, including goodwill and intangibles	3,478.3	3,140.9
Total assets	\$ 10,112.0	\$ 9,138.0
Total debt	3,515.9	3,671.2
Other current liabilities	2,868.7	2,518.3
Other non-current liabilities	1,441.2	1,537.6
Total liabilities	7,825.8	7,727.1
Total shareholders' equity	2,286.2	1,410.9
Total liabilities and shareholders' equity	\$ 10,112.0	\$ 9,138.0
Supplemental Balance Sheet Information		
Debt less cash and marketable securities*	\$ 3,064.6	\$ 3,170.2
Working capital % of sales	2.2%	2.3%

* Marketable securities of \$22.6 and \$11.5 as of December 31, 2007 and 2006, respectively, are included in Other current assets.