

Table 3

**Colgate-Palmolive Company**  
**Condensed Consolidated Balance Sheets**  
**As of March 31, 2008, December 31, 2007 and March 31, 2007**  
**(Dollars in Millions) (Unaudited)**

	March 31, 2008	December 31, 2007	March 31, 2007
Cash and cash equivalents	\$ 642.1	\$ 428.7	\$ 474.4
Receivables, net	1,784.8	1,680.7	1,589.7
Inventories	1,287.0	1,171.0	1,095.4
Other current assets	374.3	338.1	333.2
Property, plant and equipment, net	3,082.3	3,015.2	2,715.0
Other assets, including goodwill and intangibles	3,638.9	3,478.3	3,149.9
Total assets	<u>\$ 10,809.4</u>	<u>\$ 10,112.0</u>	<u>\$ 9,357.6</u>
Total debt	3,706.8	3,515.9	3,608.7
Other current liabilities	3,312.2	2,868.7	2,870.8
Other non-current liabilities	1,538.2	1,441.2	1,460.3
Total liabilities	8,557.2	7,825.8	7,939.8
Total shareholders' equity	2,252.2	2,286.2	1,417.8
Total liabilities and shareholders' equity	<u>\$ 10,809.4</u>	<u>\$ 10,112.0</u>	<u>\$ 9,357.6</u>
<b>Supplemental Balance Sheet Information</b>			
Debt less cash and marketable securities*	\$ 3,051.1	\$ 3,064.6	\$ 3,116.9
Working capital % of sales	0.8%	2.2%	1.0%

\* Marketable securities of \$13.6, \$22.6 and \$17.4 as of March 31, 2008, December 31, 2007 and March 31, 2007, respectively, are included in Other current assets.